2020-2021 Original Budget Forecast

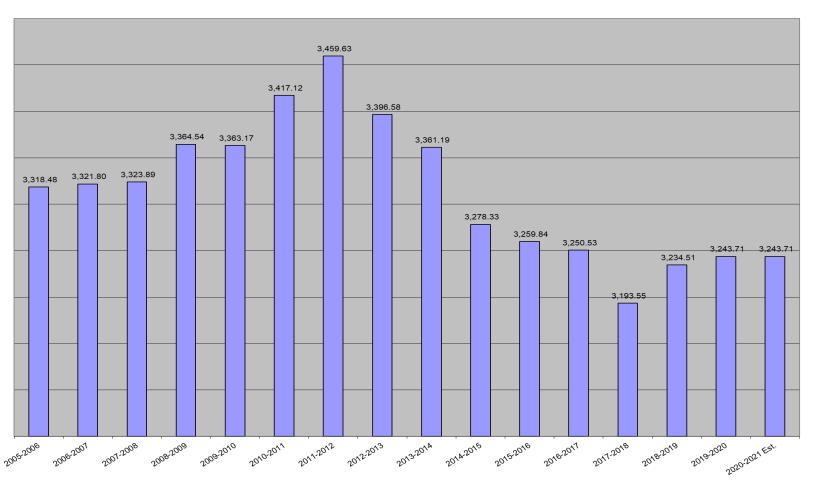
Assumptions Used

- Overall Budget Forecast Assumes return to normal district operations on July 1st
- Revenue
 - 17.5028 17.2122 Mills of Non-Homestead tax levy and 5.5028 5.2122 Mills of Commercial Personal tax levy with no 0.2906 additional Mills of Headlee roll back and a 0% 4.9% increase in property values
 - Total loss of funding (\$96,466) or \$31.68/pp (\$150,290) or \$49.37/pp
 - No (\$55,439) additional loss of from 19/20 to 20/21
 - Decrease in Earning on Investments

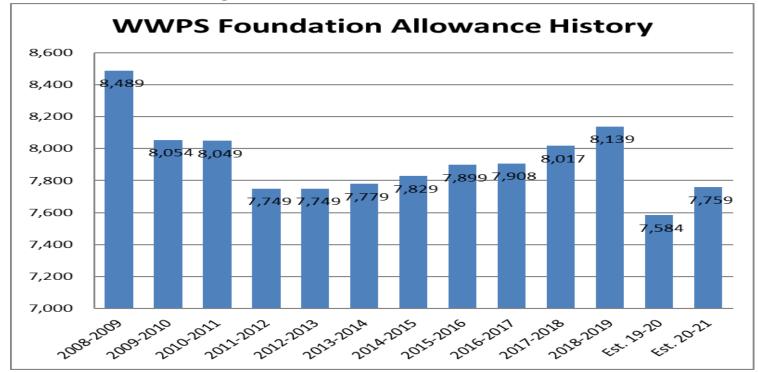


- Student count funding formula based on 10% of previous February count and 90% of current fall count
- $\circ~$ Enrollment change of 0.00 FTE Students from 19/20 Blended Count
 - Un-audited February 2020 Count = 3,218.87
 - Estimated October 2020 Count = 3,246.47

Warren Woods Enrollment History Summary



Foundation of \$8,258.89 \$7,758.89 per pupil \$0/pp increase (\$500)/pp decrease from 19/20 original foundation



- MPSERS Offset 147a(1) Funding Continues
- MPSERS Normal Offset 147a(2) maintained despite a normal rate increase of 0.71% of payroll to offset the assumed rate of return decreasing from 7.05% to 6.8%
- Increase in MPSERS UAAL 147c(1) Stabilization Payment to offset the increase in the rate from 12.41% to 14.51% of payroll
- Maintains Bilingual Education funding
- Maintains MDE Early Literacy Grant funding
- Maintains CTE Per Pupil Incentive Payments
- o Maintains Sec. 51f Special Education Cost Reimbursement to first began in 19/20
- o Maintains Sec. 31a At-Risk Funding at current level
- Maintains CTE Added Cost Funding at current level
- o Maintains Sec. 107 Adult Ed Funding
- Maintains GSRP Pre-School Funding at current level
- o All Federal Funding maintained at current levels
- Added CARES COVID Relief Funding at \$12/pp
- Added Federal Elem & Secondary School Emergency Relief Funding
- Larger than normal Carry Over funds from 19/20 because grants weren't able to be fully expensed due to the shut down of in-person instruction in mid-March
- Maintains same level of Special Education Milleage from the MISD
- o Includes new County-wide Enhancement Milleage funding
- Increase in IAM staffing reimbursement due to employing 2 staff members for an entire year
- Increase in SMTEC Balance of Trade Tuition Payments

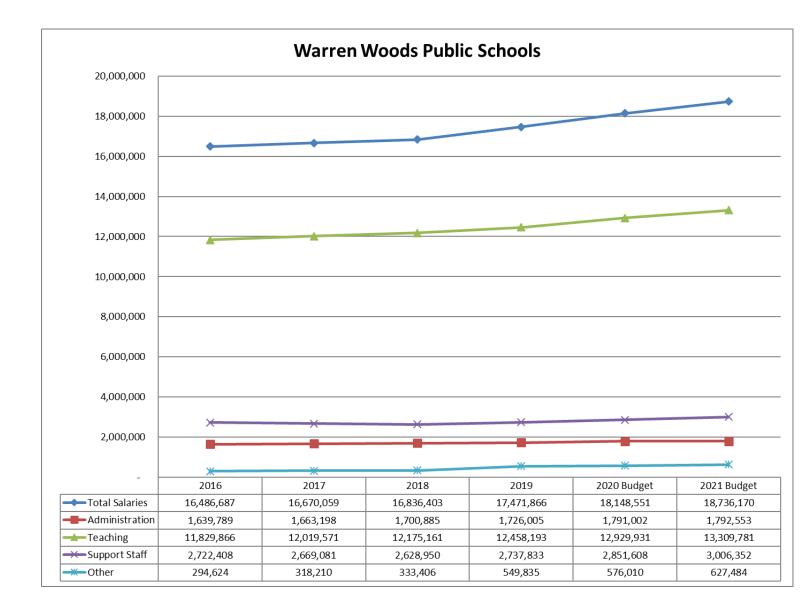
• Expenses

- Teaching Staff Changes
 - Salaries remain at 2019/2020 rates pending negotiations
 - Positions vacated during 19/20 and filled with a substitute for 20/21
 - 1 Elementary Teacher Retirement
 - Same number of positions as 19/20 budget
 - (1.0) FTE Less Elementary Teaching Positions
 - (0.3) FTE MS Teaching Decrease
 - (0.3) FTE WWT Teaching Decrease

- (0.2) FTE EHS Teaching Decrease
- (0.98) (1.08) FTE Resource Room Decrease
- 1.91 2.29 FTE increase in Elementary Reading Recovery and LLI Support
- 0.4 FTE Addition of WWMS ELL Support
- 0.2 FTE Addition of WWT ELL Support
- 1.0 FTE WWMS Cognitively Impaired Teaching Increase
- 0.75 FTE Teacher Consultant Increase
- Support Group salaries
 - Step movement and schedule changes based on collective bargaining agreements
 - (1.0) FTE Less Elementary Special Education Paraprofessional
 - Reduced hours to ECSC Special Education Paraprofessional position
 - 1.0 FTE Additional WWMS CI Special Education Parapro position
 - 1 Administrative Professional Assistant Retirement
 - 1 Secondary Building Engineer Retirement
 - Reduced summer custodial help
- o Administrator salaries built at 2019/2020 rates
- Dock Days restored
- Increase for HS 4th Qtr. learning loss summer classes
- $\circ~$ Summer School Session of Cosmetology for Cos II Students
- **o** Increased Elementary Summer School
 - \$161K budgeted for Summer 2020 Summer Support Opportunities
- MSU College Readiness Counselor for WWT
- Retirement rates based on 14.51% UAAL Rate and 28.21% "capped rate" for a total rate increase of 2.81%
- Health Insurance Cap Increases
 - 2.0% Increase in cap on July 1, 2020 for non-teachers
 - 3.3% Increase in the cap on January 1, 2021 for teachers
- Estimated 2% No increase in life insurance and LTD rates
- Estimated 5% 11.3% increase in Dental and No increase Vision rates
- Anticipated Minimum wage increases on January 1, 2021
- Estimated 2% increase in Property Casualty Insurance
- Added additional PPE Equipment, Signage, prevention equipment
- Added additional Student Devices purchases
- 33.9% Increase in Workers' Compensation Premiums
- No Increase for vehicle and bus insurance
- o Estimated 2% increase in natural gas rates
- Estimated 2% increase in electricity rates
- o Textbooks Adoptions for 20/21 currently included

- Elementary phonics resources \$50,000
- Elementary math adoption \$300,000
- WWT AP US History and AP Statistics Textbook purchases
- $\circ~$ Eliminated old Data Center Maintenance Agreement due to Bond
- Reduced classroom technology replacement budget due to Bond
- o Eliminate replacement of computer lab equipment due to Bond
- **o** Budget increase for Parochial School CARES allocations
- 2019 Final Special Education Expenditures = \$2,055,181
- 2021 Budgeted Special Education Expenditures = <u>\$2,569,948</u>

\$ 514,767



| | Final 19/20 Budget | Original 20/21 Budget |
|------------------------|-----------------------|--------------------------|
| Total Revenues | \$32,949,913 | \$35,841,700 |
| Total Expenses | \$35,143,537 | \$37,908,758 |
| Current Year Deficit | (\$2,193,624) | (\$2,067,058) |
| Beginning Fund Balance | \$9,049,977 | \$6,856,353 |
| Ending Fund Balance | \$6,856,353 | \$4,789,295 |
| Fund Balance % | 17.41% | 11.38% |
| | | |

WARREN WOODS PUBLIC SCHOOLS GENERAL FUND OPERATIONS: FY2020-2021 BUDGET RECOMMENDATION Presented to Board of Education, June 29, 2020 Operating Mills Levied = Non-Homestead 17.2122 / Commercial Personal 5.2122 2018-19 2019-20 2020-21 INCREASE **REVENUES:** AUDITED FINΔI ORIGINAL (DECREASE) LOCAL SOURCES 3,300,125 3,299,765 3,272,013 (27, 752)STATE SOURCES 28,129,744 26,910,646 27,994,803 1,084,157 FEDERAL SOURCES 1,503,204 1.479.140 1.902.710 423.570 OTHER TRANSACTIONS 904,274 1,260,362 2,672,174 1,411,812 TOTAL REVENUES 33,837,347 32,949,913 35,841,700 2,891,787 2017-18 2019-20 2020-21 INCREASE **EXPENDITURES:** AUDITED FINAL ORIGINAL (DECREASE) INSTRUCTION: **BASIC INSTRUCTION** 15,672,148 16,062,299 17,258,004 1,195,705 ADDED NEEDS 3,812,786 4,555,909 5,044,567 488,658 ADULT & CONTINUING ED. 276,781 280,984 323,013 42,029 TOTAL INSTRUCTION 19,761,715 20,899,192 22,625,584 1,726,392 SUPPORT SERVICES: PUPIL SERVICES 2,748,870 2,759,964 3,085,679 325,715 INST. STAFF SERVICES 1,526,172 59,576 1,613,129 1,672,705 GENERAL ADMINISTRATION 454,982 486,127 528,834 42,707 75,185 SCHOOL ADMINISTRATION 2,086,834 2,082,139 2,157,324 **BUSINESS SERVICES** 610,282 644,609 34,407 610,202 3,792,939 4,035,116 242,177 OPERATIONS/MAINTENANCE 3,563,543 PUPIL TRANSPORTATION 591,396 614,255 702,544 88,289 164,983 **CENTRAL SERVICES** 908,080 1,043,396 1,208,379 ATHLETIC ACTIVITIES/OTHER SUP 604,906 553,889 647,048 93,159 COMMUNITY SERVICES 508,513 433,589 462,632 29,043 13,9<u>89,629</u> **TOTAL SUPPORT** 13,603,578 15,144,870 1,155,241 TOTAL EXPENDITURES 34.888.821 2.881.633 33,365,293 37.770.454 Other Uses - Transfers Net (198,771)(254,716)(138, 304)116,412 EQUITY IMPLICATIONS **NET OPERATIONS** 273,283 (2, 193, 624)(2,067,058)**BEGINNING EQUITY** <u>9,049,977</u> 8,776,694 6,856,353 ENDING EQUITY 9,049,977 6,856,353 4,789,295

WARREN WOODS PUBLIC SCHOOLS SPECIAL EDUCATION CENTER PROGRAM FY 2020-2021

BUDGET RECOMMENDATIONS

| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
|-----------------------|------------------|------------------|------------------|----------------|
| REVENUES: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| STATE SOURCES | 1,640,857 | 1,661,896 | 1,786,085 | 124,189 |
| OTHER TRANSFERS | <u>2,916,844</u> | <u>2,951,078</u> | <u>2,868,147</u> | <u>(82,931</u> |
| TOTAL REVENUES | 4,557,701 | 4,612,974 | 4,654,232 | 41,258 |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| SALARIES | 2,464,954 | 2,521,383 | 2,421,786 | (99,597 |
| EMPLOYEE BENEFITS | 1,590,330 | 1,653,965 | 1,671,085 | 17,120 |
| PURCHASED SERVICES | 19,836 | 15,383 | 37,100 | 21,717 |
| SUPPLIES & MATERIALS | 35,796 | 36,367 | 34,070 | (2,297) |
| CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| OTHER COSTS/TRANSFERS | <u>446,784</u> | <u>385,876</u> | <u>490,191</u> | <u>104,315</u> |
| TOTAL EXPENDITURES | 4,557,701 | 4,612,974 | 4,654,232 | 41,258 |
| | 2017-18 | 2019-20 | 2020-21 | INCREASE |
| | 2017-10 | 2019-20 | 2020-21 | |
| OTHER FINANCING: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| TRANSFERS IN - | | | | |
| GENERAL FUND SUBSIDY | 0 | 0 | 0 | 0 |
| | | | | |
| EQUITY IMPLICATIONS | | | | |
| NET OPERATIONS | 0 | 0 | 0 | |
| BEGINNING EQUITY | <u>0</u> | <u>o</u> | <u>0</u> | |
| ENDING EQUITY | 0 | 0 | 0 | |
| | | | | |
| | | | | |
| | | | | |

| BUD | GET RECOM | MENDATIO | NS | |
|--|--------------------------------|--------------------------|--------------------------------|-----------------------------|
| Presented to | Board of Edu | ication , Jur | ne 29, 2020 | |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| REVENUES : | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| LOCAL REVENUE - FEES | 1,023,581 | 756,663 | 468,120 | (288,543 |
| STATE REVENUE | 71,512 | 71,950 | 74,274 | 2,324 |
| FOOD SALES | 4,925 | 4,140 | 3,000 | (1,140 |
| INCOMING TRANSFERS TOTAL REVENUES | <u>16,975</u> 1,116,993 | <u>12,000</u> 844,753 | <u>0</u> 545,394 | <u>(12,000</u> (299,359) |
| | | | | |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| SALARIES & FRINGES | 894,045 | 791,236 | 525,831 | (265,405) |
| PURCHASED SERVICES | 37,825 | 27,034 | 17,750 | (9,284 |
| SUPPLIES & MATERIALS | 22,733 | 19,880 | 18,575 | (1,305 |
| CAPITAL OUTLAY | 4,180 | 1,460 | 0 | (1,460 |
| FIELD TRIPS & OTHER EXP. TOTAL EXPENDITURES | <u>5,093</u> 963,876 | <u>4,740</u> 844,350 | <u>3,500</u> 565,656 | <u>(1,240)</u> (278,694) |
| | | | | _ |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| OTHER FINANCING: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| TRANSFERS OUT - | | | | |
| BUILDING AND SITE FUND GENERAL FUND | 396,903 0 | 0 0 | 0 0 | 0 |
| PRIOR PERIOD ADJUSTMENT | 711,843 | 0 | 0 | 0 0 |
| | | | | |
| EQUITY IMPLICATIONS | | | | |
| NET OPERATIONS | (955,629) | 403 | (20,262) | |
| BEGINNING EQUITY | <u>955,669</u> | <u>40</u> | <u>443</u> | |
| ENDING EQUITY | 40 | 443 | (19,819) | |

WARREN WOODS PUBLIC SCHOOLS SPECIAL REVENUE FUND: BOOKSTORE OPERATIONS FY2020-2021

BUDGET RECOMMENDATIONS

| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
|-----------------------------------|------------|------------|------------|------------|
| REVENUES: | AUDITED | FINAL | FINAL | (DECREASE) |
| LOCAL (MERCHANDISE SALES) | 36,830 | 30,746 | 36,500 | 5,754 |
| OTHER REVENUES | <u>45</u> | <u>100</u> | <u>50</u> | <u>(50</u> |
| TOTAL REVENUES | 36,875 | 30,846 | 36,550 | 5,704 |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | AUDITED | FINAL | FINAL | (DECREASE) |
| COST OF GOODS SOLD | 26,976 | 23,647 | 30,000 | 6,353 |
| WRITE OFF OF DONATED ITEMS | 0 | 1,595 | 0 | (1,595 |
| SUPPLIES & OTHER | 0 | 0 | 0 | 0 |
| CAPITAL IMPROVEMENTS | 0 | 0 | 0 | 0 |
| OTHER COSTS TOTAL EXPENDITURES | <u>407</u> | <u>620</u> | <u>650</u> | <u>30</u> |
| | 27,383 | 25,862 | 30,650 | 4,788 |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| OTHER FINANCING: | AUDITED | FINAL | FINAL | (DECREASE) |
| TRANSFERS IN - | 0 | 0 | 0 | |
| GENERAL FUND SUBSIDY | 0 | 0 | 0 | 0 |
| EQUITY IMPLICATIONS | | | | |
| NET OPERATIONS | 9,492 | 4,984 | 5,900 | |
| BEGINNING EQUITY | 6,659 | 16,151 | 21,135 | |
| ENDING EQUITY | 16,151 | 21,135 | 27,035 | |
| | | | | |

| Board of Educ | ation loss f | | |
|----------------------------|--|--|--|
| | cation , June 2 | 29, 2020 | |
| 2018-19 | 2019-20 | 2020-21 | INCREASE |
| AUDITED | FINAL | ORIGINAL | (DECREASE) |
| 358,225 | 262,566 | 372,050 | 109,484 |
| | | | 11,723 |
| | | | 143,599 |
| | ° | • | 0 |
| 1,801,778 | 1,030,042 | 1,901,448 | 264,806 |
| 2018-19 | 2019-20 | 2020-21 | INCREASE |
| AUDITED | FINAL | ORIGINAL | (DECREASE) |
| 628,129 | 631,693 | 641,978 | 10,285 |
| 38,619 | 36,080 | 53,475 | 17,395 |
| 823,486 | 754,459 | 931,189 | 176,730 |
| , | , | , | (221,378 |
| <u>75,000</u> 1,583,330 | <u>75,000</u> 1,736,010 | <u>75,000</u> 1,719,042 | <u>0</u> (16,968 |
| 2018-19 | 2019-20 | 2020-21 | INCREASE |
| AUDITED | FINAL | ORIGINAL | (DECREASE) |
| | | | |
| 0 | 0 | 0 | 0 |
| | | | |
| | 1 | | |
| 218,448 | (99,368) | 182,406 | |
| 567 701 | 786 222 | 686 864 | |
| · · · · · | AUDITED 358,225 105,379 1,288,091 50,083 1,801,778 2018-19 AUDITED 628,129 38,619 823,486 18,096 <u>75,000</u> 1,583,330 2018-19 AUDITED 0 | AUDITED FINAL 358,225 262,566 105,379 97,736 1,288,091 1,276,340 50,083 0 1,801,778 1,636,642 2018-19 2019-20 AUDITED FINAL 628,129 631,693 38,619 36,080 823,486 754,459 18,096 238,778 75,000 75,000 1,583,330 1,736,010 4UDITED FINAL 0 0 2018-19 2019-20 AUDITED FINAL 2018-19 2019-20 AUDITED FINAL 2018-19 2019-20 AUDITED FINAL 1,736,010 1,736,010 | AUDITED FINAL ORIGINAL 358,225 262,566 372,050 105,379 97,736 109,459 1,288,091 1,276,340 1,419,939 50,083 0 0 1,801,778 1,636,642 1,901,448 2018-19 2019-20 2020-21 AUDITED FINAL ORIGINAL 628,129 631,693 641,978 38,619 36,080 53,475 823,486 754,459 931,189 18,096 238,778 17,400 75,000 75,000 75,000 1,583,330 1,736,010 1,719,042 AUDITED FINAL ORIGINAL 0 0 0 |

WARREN WOODS PUBLIC SCHOOLS STUDENT/SCHOOL ACTIVITY FUND FY2020-2021

BUDGET RECOMMENDATIONS

| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
|----------------------------------|-----------------------|---------------------|---------------------|---------------------|
| REVENUES: | AMENDED | FINAL | ORIGINAL | (DECREASE) |
| STUDENT/SCHOOL ACTIVITY INCOME | 1,156,645 | 418,500 | 598,000 | 179,500 |
| | 0 | 0 | 0 | (|
| | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL REVENUES | 1,156,645 | 418,500 | 598,000 | 179,500 |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | AMENDED | FINAL | ORIGINAL | (DECREASE) |
| STUDENT/SCHOOL ACTIVITY EXPENSES | 1,148,981 | 455,500 | 606,000 | 150,500 |
| | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | <u>0</u> 1,148,981 | <u>0</u> 455,500 | <u>0</u> 606,000 | <u>0</u> 150,500 |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| OTHER FINANCING: | AMENDED | FINAL | ORIGINAL | (DECREASE |
| TRANSFERS | | | | |
| | 0 | 0 | 0 | 0 |
| | | | | |
| EQUITY IMPLICATIONS | | | | |
| NET OPERATIONS | 7,664 | (37,000) | (8,000) | |
| BEGINNING EQUITY | 469,586 | 469,586 | 432,586 | |
| ENDING EQUITY | 477,250 | 432,586 | 424,586 | |
| | | | | I |

| BUD | GET RECOMM | IENDATION | S | |
|--|--------------------------------|----------------------------|----------------------------|------------------------|
| Presented to | Board of Educ | ation , June | 29, 2020 | |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| REVENUES: | AUDITED | FINAL | FINAL | (DECREASE) |
| LOCAL SOURCES SALE OF ASSETS OTHER TRANSFERS | 40,746 7,888 396,903 | 0 750 0 | 0 0 0 | ((750) <u>0</u> |
| TOTAL REVENUES | 445,537 | <u>∽</u> 750 | <u> </u> | <u> </u> |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | AUDITED | FINAL | FINAL | (DECREASE) |
| PUPIL TRANSPORTATION CAPITAL OUTLAY | 0 376,724 | 0 59,247 | 0 40,000 | 0 (19,247) |
| OTHER COSTS/TRANSFERS TOTAL EXPENDITURES | <u>8,708</u> 385,432 | <u>0</u> 59,247 | <u>0</u> 40,000 | <u>0</u> (19,247) |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| OTHER FINANCING: | AUDITED | FINAL | FINAL | (DECREASE) |
| RANSFERS OUT - 30ND ISSUE SERIES II | 0 | 0 | 0 | 0 |
| | | | | |
| EQUITY IMPLICATIONS | | | | |
| NET OPERATIONS BEGINNING EQUITY | 60,105 <u>241,544</u> | (58,497) <u>301,649</u> | (40,000) <u>243,152</u> | |
| ENDING EQUITY | <u>241,544</u> 301,649 | <u>301,849</u> 243,152 | <u>243,152</u> 203,152 | |

WARREN WOODS PUBLIC SCHOOLS 2018 BOND ISSUE FUND FY2020-2021

BUDGET RECOMMENDATIONS

| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
|--------------------------|---------------|-------------|-----------|----------------------|
| REVENUES: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| EARNINGS ON INVESTMENTS | 323,562 | 101,500 | 5,000 | (96,500 |
| USF/E-RATE | 0 | 48,981 | 0 | (48,981 |
| OTHER FUND MODIFICATIONS | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL REVENUES | 323,562 | 150,481 | 5,000 | (145,481 |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| NON-VEHICLE EQUIPMENT | 0 | 0 | 0 | (220112) |
| BUSSES | 182,582 | 96,927 | 0 | (96,927 |
| SITE IMPROVEMENTS | 2,090,738 | 1,026,255 | 75,000 | (951,255 |
| ARCHITECTURE | 395,911 | 128,821 | 6,500 | (122,321 |
| BUILDING IMPROVEMENTS | 4,669,009 | 7,311,850 | 712,712 | (6,599,138 |
| OTHER FEES AND COSTS | <u>30,993</u> | 5,981 | 350 | (0,000,100 (5,631 |
| TOTAL EXPENDITURES | 7,369,233 | 8,569,834 | 794,562 | (7,775,272 |
| | 2018-19 | 2019-20 | 2020-21 | INCREASE |
| | 2010-13 | 2013-20 | 2020-21 | INCREASE |
| OTHER FINANCING: | AUDITED | FINAL | ORIGINAL | (DECREASE) |
| TRANSFERS | | | | |
| | 0 | 0 | 0 | 0 |
| | _ | | | |
| EQUITY IMPLICATIONS | | | | |
| NET OPERATIONS | (7,045,671) | (8,419,353) | (789,562) | |
| BEGINNING EQUITY | 17,462,766 | 10,417,095 | 1,997,742 | |
| ENDING EQUITY | 10,417,095 | 1,997,742 | 1,208,180 | |
| | | | | |
| | | | | |

| BUDGET | RECOM | | s | |
|---|---------------|----------------|---------------------|--------------|
| Presented to Boa | | | - | |
| Tresented to bot | | ation, oune | , 2020 | |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| REVENUES : | ORIGINAL | FINAL | ORIGINAL | (DECREASE) |
| EARNINGS ON INVESTMENTS | 0 | 0 | 95,000 | 95,000 |
| PROCEEDS FROM BONDS | 0 | 17,797,953 | 0 | (17,797,953) |
| OTHER FUND MODIFICATIONS | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL REVENUES | 0 | 17,797,953 | 95,000 | (17,702,953) |
| | | | | |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| EXPENDITURES: | ORIGINAL | FINAL | ORIGINAL | (DECREASE) |
| NON-VEHICLE EQUIPMENT | 0 | 0 | 0 | 0 |
| BUSSES | 0 | 0 | 97,000 | - , |
| SITE IMPROVEMENTS | 0 | 0 | 350,000 | , |
| ARCHITECTURE | 0 | 0 | 340,000 | 340,000 |
| BUILDING IMPROVEMENTS OTHER FEES AND COSTS | 0 <u>0</u> | 0 132,679 | 5,059,670 13,500 | |
| TOTAL EXPENDITURES | 0 | <u>132,679</u> | 5,860,170 | 5,727,491 |
| | | | | |
| | 2019-20 | 2019-20 | 2020-21 | INCREASE |
| OTHER FINANCING: | ORIGINAL | FINAL | ORIGINAL | (DECREASE) |
| RANSFERS | | | | |
| | 0 | 0 | 0 | 0 |
| | | | | |
| EQUITY IMPLICATIONS |] | | | |
| NET OPERATIONS | 0 | 17,665,274 | (5,765,170) | |
| BEGINNING EQUITY | <u>0</u> | <u>0</u> | 17,665,274 | |
| ENDING EQUITY | 0 | 17,665,274 | 11,900,104 | |